Leading Complex Projects and Tools for Complex Projects

Kaye Remington

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This two-volume collection includes "Tools for Complex Projects", which Kaye Remington co-authored with Julian Pollack as well as the follow-up title, "Leading Complex Projects", for which she is sole author. "Leading Complex Projects" draws on original, empirical research into successful leadership of complex projects, including 70 in-depth interviews with people, across a broad range of industries, selected for their roles in guiding complex projects towards successful outcomes. The book, structured around the major themes from the interviews, explains and applies emerging best-practice in a coherent and focused way. A potent combination of wisdom from leaders in practice and the latest knowledge from many fields of research will engage experienced practitioners, as well as those who are teaching and researching projects, complexity and leadership. "Tools for Complex Projects" draws on the research in the areas of project management, complexity theory and systems thinking to provide a ready reference for understanding and managing the increasing complexity of projects and programmes. The main part of the book provides a series of fourteen project tools. Some of these tools may be used at the level of the whole project life-cycle. Others may be applied ad hoc at any time. In each case, the authors provide: detailed guidelines for using the tool, information on its purpose and the types of complexity for which it is most appropriate, the theoretical background to the tool, a practical example of its use, and any necessary words of caution. Together the two books provide project managers with rigorous and highly practical methods for understanding, structuring and managing the most complex of projects.

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